### IGHEM 2008 The 7° Internationa Conference on Hydraulic Efficiency Mesurements

## LATEST A2A HYDRO-ELECTRIC INVESTIMENTS - PURSUING BETTER EFFICIENCY

ATO/SIE-INGEGNERIA - R. Castellar

Casa dell'Energia - september 5th

a2a

### A2A OVERVIEW

A2A WAS BORN ON 1ST JANUARY 2008 FROM THE MERGER OF AEM/ASM/AMSA

A2A COMES IN RESPONSE TO DEVELOPMENTS IN THE ITALIAN LOCAL UTILITIES SECTORS, WHICH IS BEING GRADUALLY OPENED TO COMPETITION. AS A CONSEQUENCE, A CONSOLIDATION PROCESS IS UNDER WAY THAT IS RESULTING IN A SMALLER NUMBER OF LARGER ENTITIES.

THE COMBINED ENTITY HAS A SIZE COMPARABLE TO MAJOR EUROPEAN PLAYERS, AS THE FIGURES FOR 2007\* SHOW:

• REVENUES: EUR 5.2 BILLION;

• EBITDA: EUR 1.0 BILLION;

• STOCK MARKET CAPITALISATION IS APPROXIMATELY EUR 8 BILLION.

#### **Financial and business overview**

2006 Key financials									
€mm	AMSA	AEM	ASM	Combined					
Sales	320	6,852	2,052	9,224					
EBITDA	52	1,400	381	1,833					
% margin	16%	20%	19%	20%					
Group Net Income	3	302	238	543					
Capital employed <sup>1</sup>	201	9,126	2,336						
ROCE <sup>2</sup>	11.4%	10.5%	10.5%						
Net debt 31/12/2007	82	4,915	802	5,799					
ND/EBITDA	1.6x	3.5x	2.1x	3.2x					
FFO/Net Debt <sup>3</sup>	39%	20%	47%	24%					
Net debt 31/03/2007	n.a	4,424	693						
Rating	-	BBB	A+	n.a.					

No. 1 District Heating No. 4 Generation HeatingWater 1% No. 3 Supply 4% No. 1 Waste-to-energy Waste Electricity 7% 61% Regulated Networks 12% No. 2 Electricity No. 3 Gas Gas 15% No. 3 Supply

2006 EBITDA breakdown

EBITDA = €1,8bn

1 Defined as Net Debt + Equity

<sup>2</sup> Defined as EBIT (pre-equity investments) / (Net Debt + Equity – Minorities)

<sup>3</sup> Defined as (Net Income + D&A) / Net Debt

Position in Italian market

THE CORE OF A2A HYDROELECTRIC SYSTEM WAS BUILT IN THE PERIOD BETWEEN 1930 AND 1960.

TILL THE MID-NINETIES ITS MAIN PARTS WERE:

- 3 HYDRAULIC CANALS FROM THE INTAKES TO THE RESERVOIRS
- 2 RESERVOIRS WITH TOTAL VOLUME OF ABOUT 160 Mio m<sup>3</sup>
- 4 POWER PLANTS REGULATED BY THE RESERVOIRS (PREMADIO, GROSIO, LOVERO, STAZZONA)
- 2 RUN-OF-THE-RIVER POWER PLANTS (BRAULIO, FRAELE)

THE INSTALLED POWER WAS OF ABOUT 580 MW

ANNUAL PRODUCTIVITY: ABOUT 1500÷2000 GWh



IN THE NINETIES THE HYDRO ELECTRIC SYSTEM WAS MODERNIZED BY A NEW INVESTIMENTS PROGRAMME WITH THE FOLLOWING AIMS:

- 1) INCREASE INSTALLED POWER AND/OR RESERVOIR VOLUME, TO ACHIEVE AN INCREASE IN VALUE OF THE ENERGETIC PRODUCTION, PARTIALLY SHIFTING THE PRODUCTION FROM OFF-PEAK HOURS TO PEAK HOURS
- 2) INCREASE SYSTEM RELIABILITY
- 3) INCREASE ENERGY PRODUCTION, EVEN BY BETTER EFFICIENCY OF THE POWER PLANTS

GME	Mercato del giorno prima mercoledì 15 settembre 2004								
	Prezzo Unico N	Prezzo Unico Nazionale - Euro / MWh			nbiate - MWh	Liquidità			
	Media giornaliera ponderata Sistema Italia	Minimo Valo	Massimo ri orari	<b>in borsa</b> Valori m	nel Sistema Italia edi orari				
Fasce orarie	77,01	27,01	152,96	10.562	39.694	27%			
F1	136,34	120,62	152,96	16.081	45.496	35%			
F2	69,82	49,92	79,25	12.319	43.069	29%			
F3	57,29	38,62	72,82	8.235	37.256	22%			
F4	39,57	27,01	67,77	5.719	32.879	17%			
Quanti F1 Euro/MWh	tà fuori Borsa       C ◆  F	Quantità in Bors ⊇	a <b>— 9 —</b> Pr <b>9</b> F3	ezzi orari	Prezzo med	io MWh			
180						50.000			
160			<b>_</b>			45.000			
140			1		<b>.</b>	40.000			
120		· · <b>/</b> · · ·		·∕⁺₹₹		35.000			
100	╶╶╶┟╾┵┝╼┽	· / ··				30.000			
80						20.000			
60		<b>A</b>	- • •			15.000			
40						10.000			
20	· · · · · · · · · · · · · · · · · · ·					5.000			
					20 21 22 23	<b>24</b> 0			

### San Giacomo di Fraele Dam

#### AIMS:

- 1) INCREASE RESERVOIR VOLUME
- 2) INCREASE SYSTEM RELIABILITY

#### ACHIEVED BY:

STRENGHTENING OF THE DAM RESULTING IN AN INCREASED VOLUME OF ABOUT 20 Mio m<sup>3</sup>









### San Giacomo di Fraele power plant

### AIMS:

- 1) INCREASE INSTALLED POWER
- 3) INCREASE ENERGY PRODUCTION, EVEN BY BETTER EFFICIENCY OF THE POWER PLANTS

### ACHIVED BY:

EXPLOITATION OF THE WATER HEAD BETWEEN "SAN GIACOMO" RESERVOIR AND "CANCANO" RESERVOIR, BY THE INSTALLATION OF A NEW 11 MW KAPLAN TUBINE UNIT – INCREASED ANNUAL PRODUCTIVITY: ABOUT 23 GWh











### **Nuovo Canale Viola**

#### AIMS:

- 1) INCREASE RESERVOIR VOLUME
- 2) INCREASE SYSTEM RELIABILITY
- 3) INCREASE ENERGY PRODUCTION, EVEN BY BETTER EFFICIENCY OF THE POWER PLANTS

#### ACHIEVED BY:

CONSTRUCTION OF A COMPLETELY NEW WATER CHANNEL, WITH AN ELEVATION OF THE CANAL MOUTH HIGHER THEN BEFORE. THE CONSEQUENCE IS A GREATER WATER STORAGE IN CANCANO RESERVOIR AND EXPLOITATION OF THE WHOLE WATER RESOURCE IN PREMADIO POWER PLANT (INSTEAD OF IN FRALE POWER PLANT) - INCREASED ANNUAL PRODUCTIVITY: ABOUT 35 GWh

















### Nuovo Canale Viola mini-hydro unit

AIMS:

- 1) INCREASE INSTALLED POWER
- 3) INCREASE ENERGY PRODUCTION

### ACHIEVED BY:

EXPLOITATION OF THE WATER HEAD BETWEEN THE MOUTH OF NUOVO CANALE VIOLA AND CANCANO RESERVOIR BY THE INSTALLATION OF A NEW 0.4 MW KAPLAN TURBINE UNIT – INCREASED ANNUAL PRODUCTIVITY: ABOUT 1.5 GWh





### Premadio power plant repowering

AIMS:

- 1) INCREASE INSTALLED POWER
- 2) INCREASE SYSTEM RELIABILITY
- 3) INCREASE ENERGY PRODUCTION

### ACHIEVED BY:

INSTALLATION OF A NEW OF A NEW 80 MW PELTON TURBINE UNIT, FEEDED BY A NEW HEADRACE (ALL THE UNITS CAN BE FEEDED BOTH BY THE OLD HEADRACE AND BY THE NEW HEADRACE); NEW PELTON RUNNERS AND NEW GENERATORS FOR ALL THE UNITS – INCREASED ANNUAL PRODUCTIVITY: ABOUT 30 GWh (BOTH BY BETTER FLOW RESISTANCE AND BY BETTER UNITS EFFICENCY)

### SCHEMA PLANIMETRICO DELL'IMPIANTO DI PREMADIO



















### Grosio power plant repowering

AIMS:

- 1) INCREASE INSTALLED POWER
- 3) INCREASE ENERGY PRODUCTION

#### ACHIEVED BY:

INSTALLATION OF A NEW 110 MW UNIT; NEW PELTON RUNNERS FOR ALL THE UNITS – INCREASED ANNUAL PRODUCTIVITY: ABOUT 15 GWh (BY BETTER RUNNERS EFFICENCY)





### Lovero power plant repowering

### AIMS:

- 1) INCREASE RESERVOIR VOLUME
- 2) INCREASE ENERGY PRODUCTION

### ACHIEVED BY:

CONSTRUCTION OF NEW BASINS TO ALLOW BETTER REGULATION OF THE FLOW FROM GROSIO TO LOVERO POWER PLANT; NEW FRANCIS RUNNER – INCREASED ANNUAL PRODUCTIVITY: ABOUT 10 GWh (BY BETTER RUNNER EFFICENCY)





# Boscaccia and Grosotto power plants reput in service

AIMS:

- 1) INCREASE INSTALLED POWER
- 3) INCREASE ENERGY PRODUCTION

#### ACHIEVED BY:

REPUT IN SERVICE OF POWER PLANTS OUT OF SERVICE BECAUSE OF 1987 FLOOD, BY INSTALLATION OF 3.5 MW UNIT (BOSCACCIA) E 10 MW UNIT (GROSOTTO) – INCREASED ANNUAL PRODUCTIVITY: ABOUT 14 GWh (BOSCACCIA) AND 23 GWh (GROSOTTO)



AFTER THE COMPLETION OF THE NEW INVESTIMENTS PROGRAMME A2A HYDRO-ELECTRIC SYSTEM IS FORMED BY:

• 3 HYDRAULIC CANALS FROM THE INTAKES TO THE RESERVOIRS (ONE OF THEM COMPLETELY NEW)
• 2 RESERVOIRS WITH TOTAL VOLUME OF MORE THEN 180 Mio m3

- •5 POWER PLANTS REGULATED BY THE RESERVOIRS (SAN GIACOMO, PREMADIO, GROSIO, LOVERO, STAZZONA)
- 4 RUN-OF-THE-RIVER POWER PLANTS (BRAULIO, NCV, BOSCACCIA, GROSOTTO)

THE INSTALLED POWER HAS INCREASED FROM 580 MW TO ABOUT 800 MW (+ 35%),

ANNUAL PRODUCTIVITY HAS INCREASED OF ABOUT 150 GWh/year (+ 7-10% DEPENDING ON METEOROLOGIC PRECIPITATIONS) CONCLUSIONS: BY BETTER EXPLOITATION OF THE SAME WATER RESOURCE AND BY BETTER EFFICENCY, A2A HAS SUBSTANTIALLY INCREASED ITS INSTALLED POWER AND ITS ENERGY PRODUCTIVITY

